



:

:

: \_\_\_\_\_

: \_\_\_\_\_

*2009*



Funded by the EU

Technical Assistance to the Lebanese Civil Society under AFKAR 2 Program at OMSAR Lebanon  
EuropeAid/123062/D/SER/LB

2	:	- I
4	:	- II
5	:	- 2.1
5		- 2.1.1
5		- 2.1.2
6	" "	- 2.1.3
6	" "	- 2.1.4
7		- 2.1.5
8		- 2.1.6
	(SWOT)	
9	:	- 2.2
9		-2.2.1
10		- 2.2.2
10	(ZOPP)	-2.2.3
11		- 2.2.4
12		- 2.2.5
14		- 2.2.6
14	"Zig Zag"	- 2.3
15	(WBS)	- III
16	(OBS)	- IV
17	:	- V
19	:	- VI
20	:	- VII

		(GTZ)			
...	:				
...	:				
... ( )	:				
... <b>100</b> :	:				
...	:				

)

:

.(

“ ”

5 5

:

:" " -  
 : " -  
 : " -

( )

		(IOV)		
			%30 2003 ""	
			"" 10 6	
			10 / 3	
			3	

**- 2.1**

:

" "

"

"

.(ZOPP)

**- 2.1.1**

:

" ( )

"

" " " " " "

" "

" - - - " " - - - " ;

.(ZOPP)

(ZOPP)

(ZOPP)

**- 2.1.2**

:

" (ZOPP)

(" " ) "

:

" " : -

" " : -

( ) : -

: -

"" 2010

4 0 100

:" -2.1.3

( )

" " ( )

" " ( )

" "

:" " -2.1.4

" "

" "

" "

" " " "

( ) (ZOPP)

.(ZOPP)

3

-  
-  
-

" "

" " " " " "

" "

" "

-1  
-2  
-3  
-4  
-5  
-6  
-7  
-8

" )

( "(7C) -(5C)

)

.(

:" "

					1
					2
					3

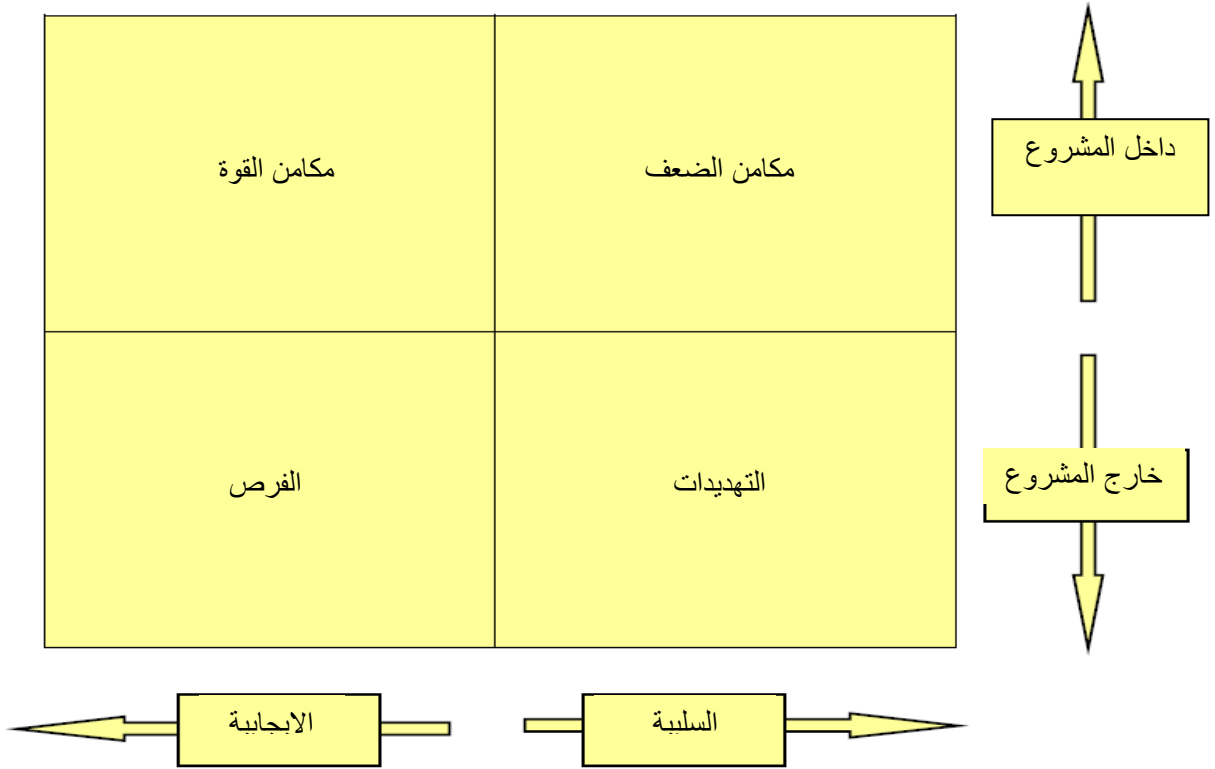


(SWOT)

(SWOT)

( )

( )



"(SWOT)

"(SWOT)

(S) (W) (O) (T) (SWOT):

	S	W
O	<p>استراتيجيات مكانن القوة والفرص S-0 (خطة لتعزير مكانن القوة)</p>	<p>استراتيجيات مكانن الضعف والفرص W-0 (خطة لتخطي مكانن الضعف)</p>
T	<p>استراتيجيات مكانن القوة والتهديدات S-T (خطة الهجوم)</p>	<p>استراتيجيات مكانن الضعف والتهديدات W-T (خطة الدفاع)</p>

- 2.2 :

- 2.2.1 :

(IOV)

3 2

" " ( )

( ) " " (IOV)

%50 :(IOV)

*%50*

: -

:(IOV)

-

" " " "

" "

" "

" "

)

" "

( ) " " ( ) "

(

"

"

" "

" "

" "

" "

(IOV)

(IOV)

:

- 2.2.2

( )

( )

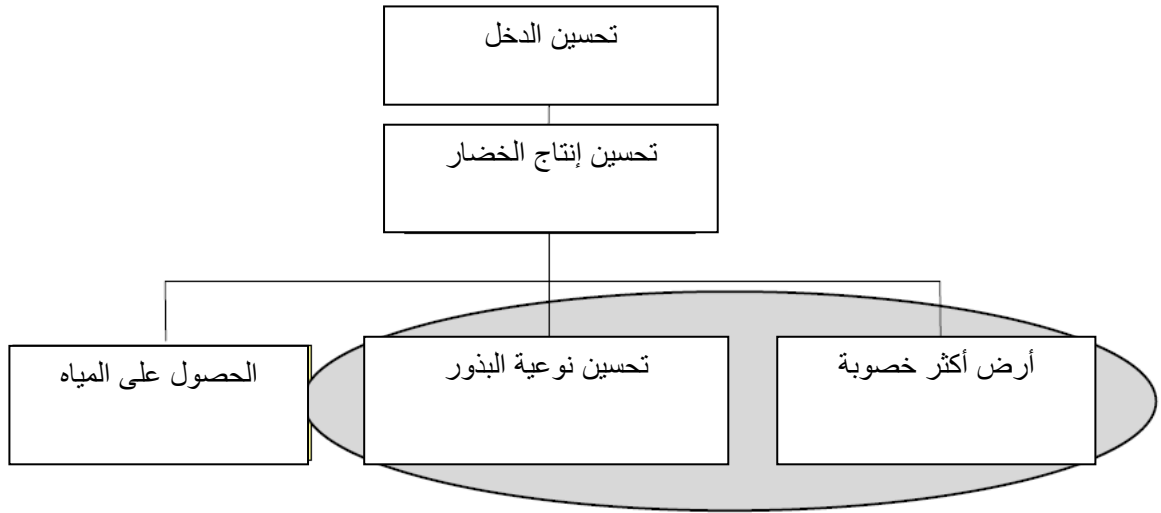
" " (SWOT)

(ZOPP)

:(ZOPP)

- 2.2.3

( " " )



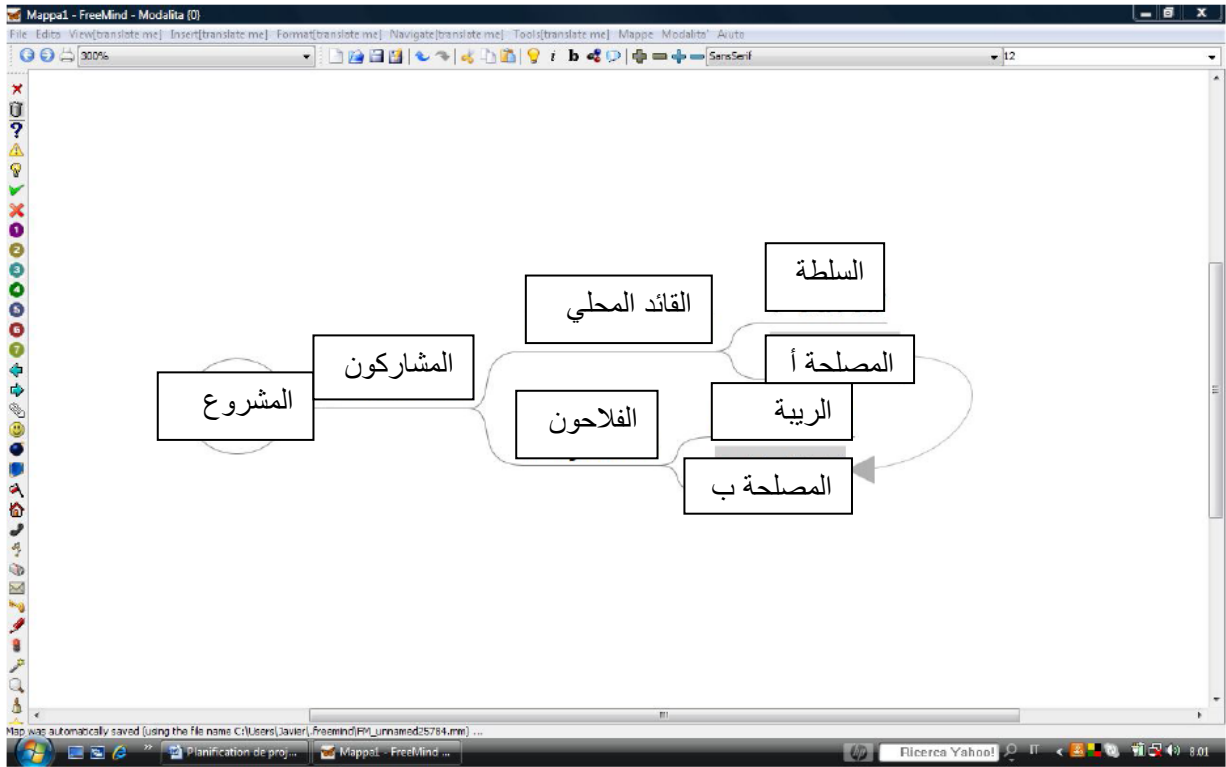
- 2.2.4

:

(Freemind)

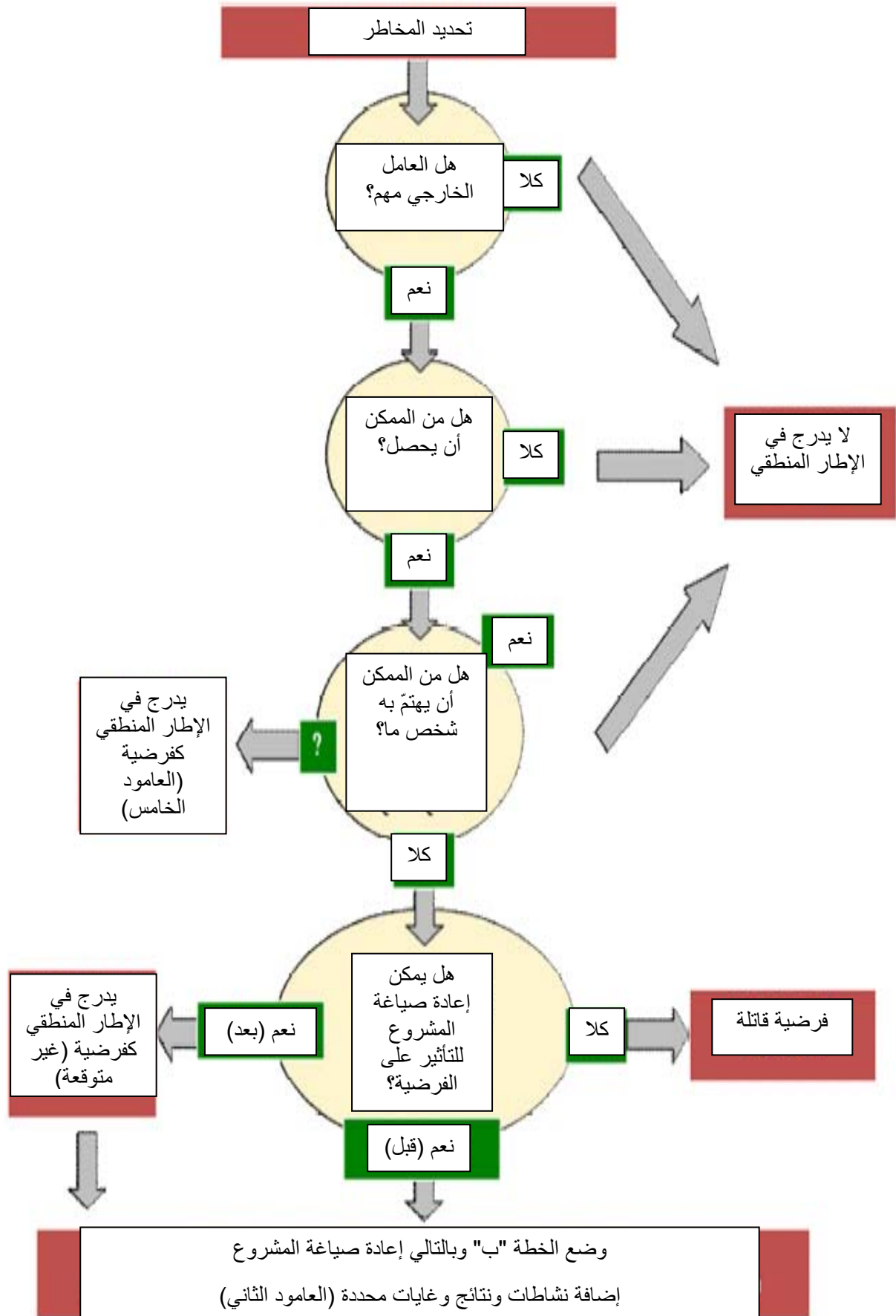
(Freemind)

''



- 2.2.5

" " " "  
 . ( ) ( )  
 :  
 . ( )  
 !  
 ( )



:

- 2.2.6

" "

" "

" "

"

"

"

"

"

"

" "

.(

)

(

)

8

:"

"

- 2.3

"

"

:

( )

( )

( )

(ZOPP)

" "

( )

(WBS)

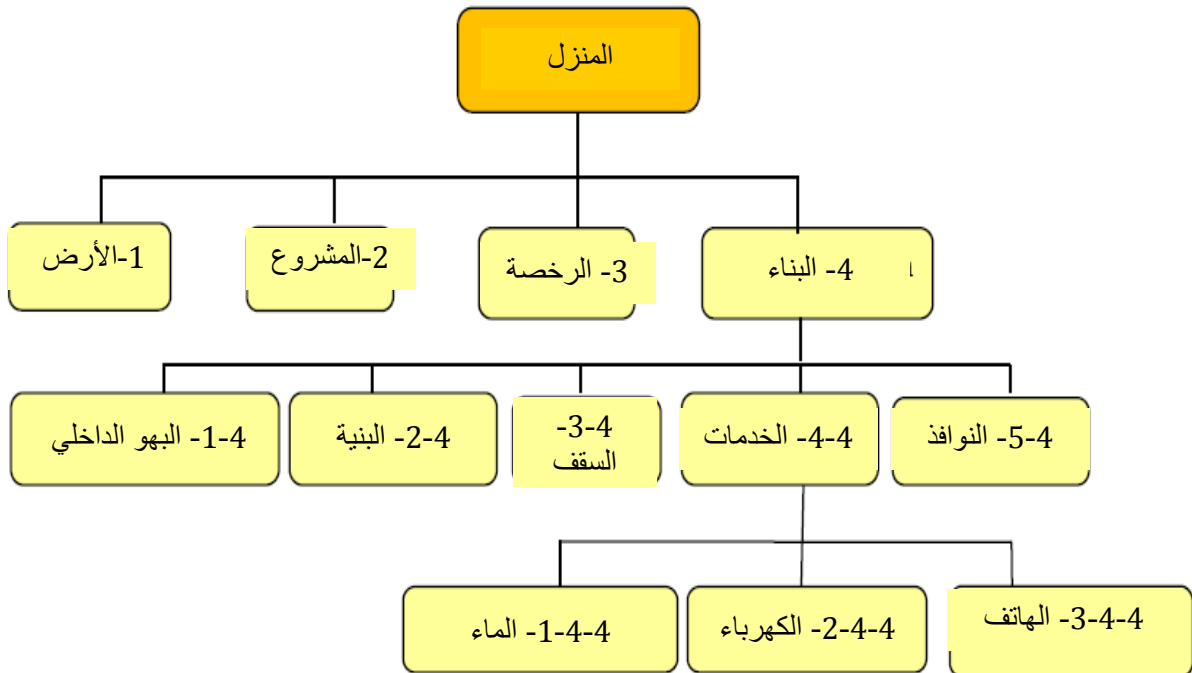
" " " "

" "

:

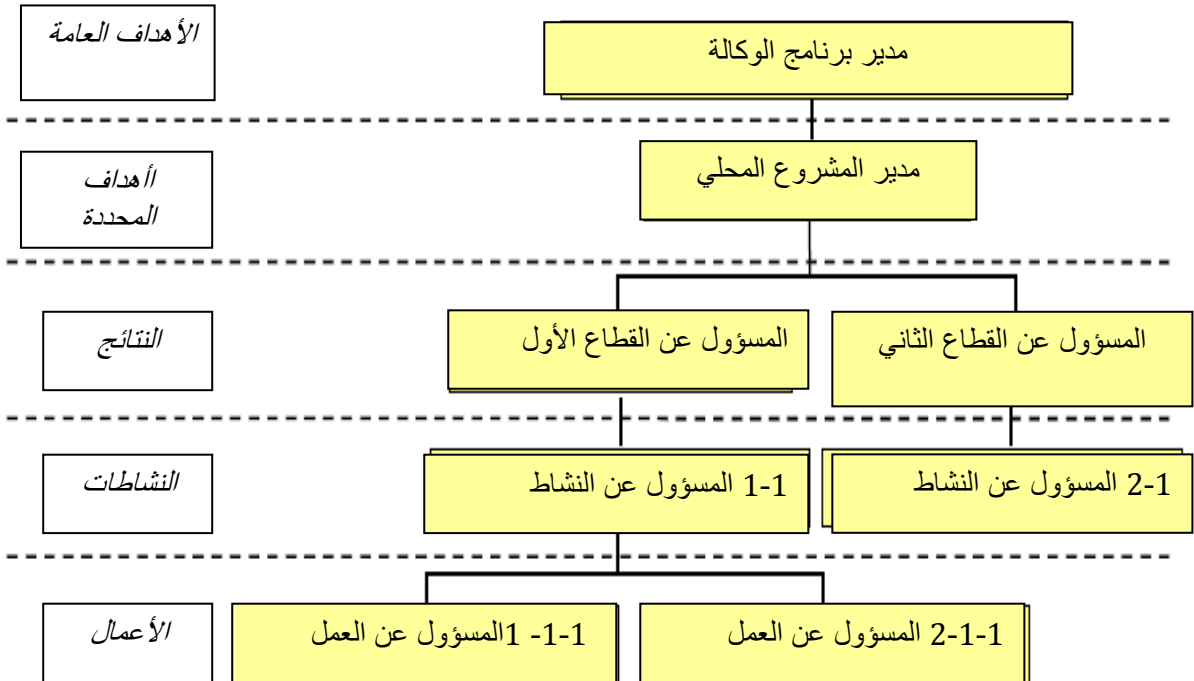
( Visio)

" "





(WBS)



(GANTT)

.( )

.(WBS)

)

" "

-  
-  
-  
-  
-

.( )

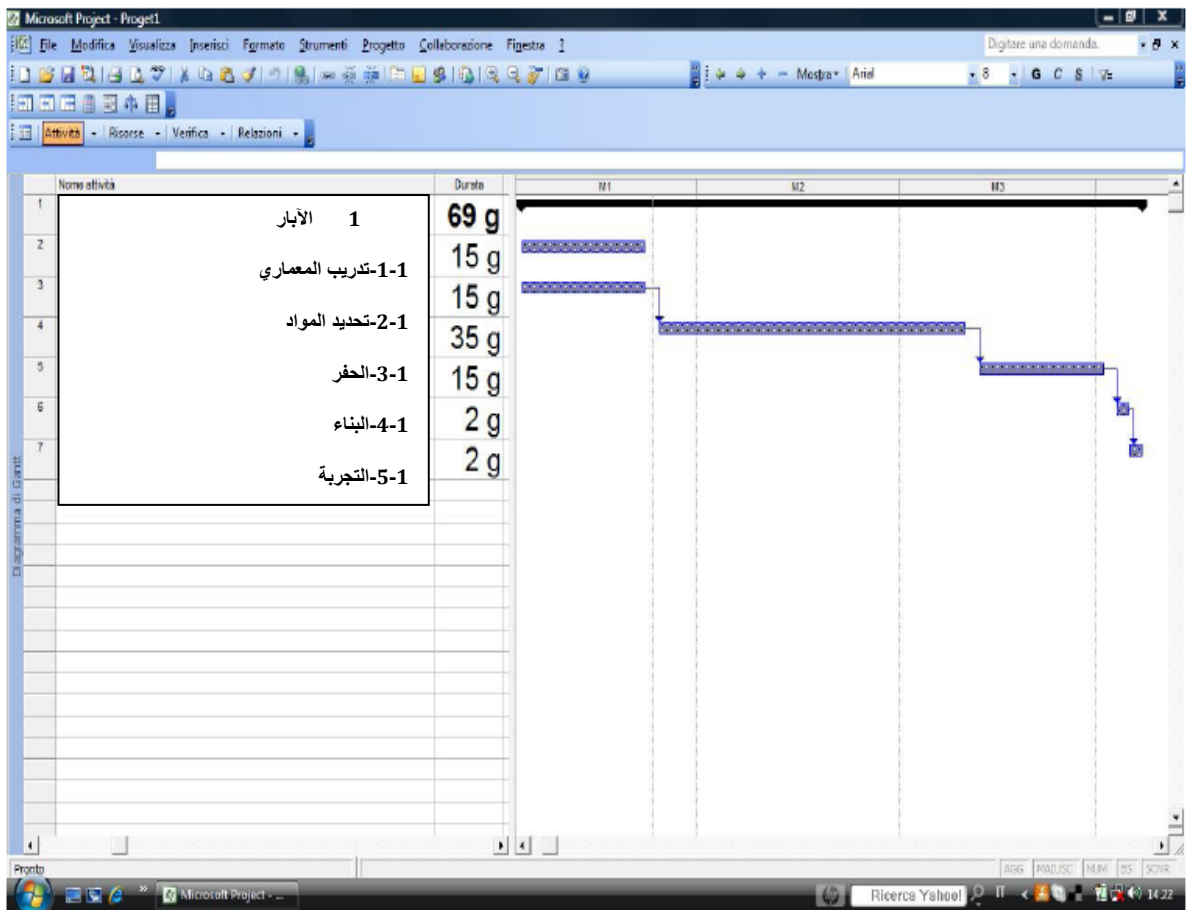
" "

( )"

" "

" "

*(Project)*



(WBS)

.(GANTT)

:

:

-

2001 /

[http://www.editions-harmattan.fr/harmattan/pop\\_italia.asp](http://www.editions-harmattan.fr/harmattan/pop_italia.asp)

:

-

.2002

<http://www.developmentinpractice.org/abstracts/vol07/v7n3a08.htm>

-

2003

<http://www.developmentinpractice.org/abstracts/vol13/v13n4a06.htm>

-

.2004 (AGRIDEA)

[http://www.agridea-international.ch/fileadmin/10\\_International/PDF/RDN/RDN\\_2004/BN\\_1-04\\_Chaos\\_Theory.pdf](http://www.agridea-international.ch/fileadmin/10_International/PDF/RDN/RDN_2004/BN_1-04_Chaos_Theory.pdf)

2004 AGRIDEA (5C)

[http://www.agridea-international.ch/fileadmin/10\\_International/PDF/RDN/RDN\\_2004/The\\_5c\\_theory.pdf](http://www.agridea-international.ch/fileadmin/10_International/PDF/RDN/RDN_2004/The_5c_theory.pdf)

2006 AGRIDEA

[http://www.agridea-international.ch/fileadmin/10\\_International/PDF/RDN/RDN\\_2006/The\\_political\\_strategy.pdf](http://www.agridea-international.ch/fileadmin/10_International/PDF/RDN/RDN_2006/The_political_strategy.pdf)

:

2004 (EU) •

	2003	<i>2003</i>	•
	2003		•
	2002 (DFID)		•
	2002		•
		2000	•
	1999 (UNDP)		•
	(ZOPP)		•
		1998 (GTZ)	
		1995	•
	1995 (ILO)		•
			•
		1994 (EMI)	
1991			•
	1987 Asal		•
		1985	•
	1985 (FAO)		•
		:	
	:(SWOT)		-
		<a href="http://www.rapidbi.com/created/SWOTanalysis.html">http://www.rapidbi.com/created/SWOTanalysis.html</a>	
		<a href="http://en.wikipedia.org/wiki/SWOT_analysis">http://en.wikipedia.org/wiki/SWOT_analysis</a>	
		:(GIS)	-
		<a href="http://www.esri.com/">http://www.esri.com/</a>	
		<a href="http://en.wikipedia.org/wiki/Comparison_of_GIS_Software">http://en.wikipedia.org/wiki/Comparison_of_GIS_Software</a>	
		:(MARP)	-
		<a href="http://www.ids.ac.uk">www.ids.ac.uk</a>	
		<a href="http://www.worldbank.org/wbi/sourcebook/sbal04.htm">http://www.worldbank.org/wbi/sourcebook/sbal04.htm</a>	
		:(ZOPP)	-
		<a href="http://www2.gtz.de/dokumente/bib/99-1282.pdf">http://www2.gtz.de/dokumente/bib/99-1282.pdf</a>	
		<a href="http://www2.gtz.de/dokumente/bib/98-0080.pdf">http://www2.gtz.de/dokumente/bib/98-0080.pdf</a>	
		<a href="http://adlib.iss.nl/adlib/uploads/wp/wp319.pdf">http://adlib.iss.nl/adlib/uploads/wp/wp319.pdf</a>	
		<a href="http://web.mit.edu/urbanupgarding/upgrading/issues-tools/tools/ZOPP.html">http://web.mit.edu/urbanupgarding/upgrading/issues-tools/tools/ZOPP.html</a>	

<http://www.worldbank.org/wbi/sourcebook/sbal02.htm>

: -

[http://ec.europa.eu/europeaid/reports/pcm\\_guidelines\\_2006\\_fr.pdf](http://ec.europa.eu/europeaid/reports/pcm_guidelines_2006_fr.pdf)

[http://ec.europa.eu/europeaid/evaluation/methodology/index\\_en.htm](http://ec.europa.eu/europeaid/evaluation/methodology/index_en.htm)

[http://ec.europa.eu/echo/pdf\\_files/partnership/guidelines/project\\_cycle\\_mngmt\\_en.pdf](http://ec.europa.eu/echo/pdf_files/partnership/guidelines/project_cycle_mngmt_en.pdf)

[http://www.wau.boku.ac.at/fileadmin/\\_H81/H811/Skripten/811332/811332\\_G3\\_1\\_logframehandbook.pdf](http://www.wau.boku.ac.at/fileadmin/_H81/H811/Skripten/811332/811332_G3_1_logframehandbook.pdf)

<http://amg.um.dk/NR/rdonlyres/A5C92A15-6E14-4F06-80B1-96971D31CD04/0/LogicalFrameworkApproach.pdf>

[www.logframe.cz](http://www.logframe.cz)

: -

[http://freemind.sourceforge.net/wiki/index.php/Main\\_Page](http://freemind.sourceforge.net/wiki/index.php/Main_Page)

: -

<http://www.ganttchart.com/>

<http://ganttproject.biz/>

" " :©

2001 /